## Markel Ventures

## Winning with permanent capital

### Who is Markel Ventures?

Markel Ventures is a subsidiary of Markel Corporation (NYSE: MKL), a diverse financial holding company. Markel's core business underwrites and markets specialty insurance products across a variety of niche markets. In each of these markets, the Company seeks to provide quality products and excellent customer service so that it can be a market leader. Markel Ventures extends Markel's niche focus by acquiring market-leading companies outside the insurance sector.

#### What makes us different?

At Markel Ventures, we make permanent investments.

Our focus is long term...really long term. We do not sell our businesses, nor do we rely on the use of acquisition-related debt. Our principal goal is to build profitable enterprises that will endure as part of the broader Markel Corporation. As a result, our management teams are empowered to make long-term decisions centered on customers and employees, not short-term results.

Finally, as part of Markel, we embrace the Markel Style—recognizing that honesty, fairness, talent, and integrity are the keys to our success. We maintain a strong focus on culture, and above all, we enjoy what we are doing.

Our approach	Lasting partnerships Our investments in companies are permanent.	Strong balance sheets Our companies are financed with equity capital.	The Markel Style We look for companies that share our cultural principles.
	Independence Our management teams are empowered to run their businesses.	Durability Our partners are focused on long-term financial performance.	

#### What are we looking for?

We are looking for businesses with established and sustainable profitability, solid market positions, and most importantly, strong management teams that are seeking a long-term partner to invest in and help grow the business.

We look to invest permanent capital in businesses that meet the following criteria:

- · Revenue Greater than \$25 million
- EBITDA \$10 million (lower for add-ons) to \$100 million and greater
- · Geography North America for platform investments; global for add-ons
- · Ownership Majority control
- · Management Existing management teams to remain in place post closing

#### For more information, contact:

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	Manufacturing AMF Bakery Systems   VA Designer and manufacturer of high-speed bakery equipment for the production of bread and buns	PVPTE CÓNZILMÍLIÓN	<b>Consumer</b> <b>Eagle Construction</b>   VA Residential homebuilder and provider of diverse real estate services in Virginia
READING BAKERY SYSTEMS	<b>Reading Bakery Systems</b>   PA Designer and manufacturer of industrial baking systems for the production of cookies, crackers, and other baked snacks	ParkLand Ventures	<b>ParkLand Ventures</b>   VA Leading operator of manufactured housing communities throughout the U.S.
TROMP GROUP	Tromp Group   Netherlands		
TOTAL BAKERY SOLUTIONS	Designer and manufacturer of baking equipment and sheeting lines for pizza, pastry, pie, waffle, and other specialty bread		<b>Business services</b> <b>RetailData</b>   VA Delivers retail intelligence through
SOLBERNO	Solbern   NJ	RETAILDATA	customized competitive retail price checks
	Designer and manufacturer of processing equipment including direct fillers for food products	CapTech. Others Talk, We Listen.	<b>CapTech</b>   VA National management consulting firm that helps bridge the gap between
Cottrell	<b>Cottrell</b>   GA Designer and manufacturer of over-the-road automobile transport equipment		business and technology
			Healthcare
DREDGES	<b>Ellicott Dredges</b>   MD Designer and manufacturer of portable dredges for governments, contractors, miners, and marine operators	<b>DIAMOND</b> Healthcare	<b>Diamond Healthcare</b>   VA National leader in the planning, development, and operation of high-
	Havco   MO		quality behavioral health services
WOOD PRODUCTS LLC	Provider of laminated oak and composite wood flooring to the truck trailer and intermodal container industry	Partner MD*	<b>PartnerMD</b>   VA Provider of concierge medical and executive health programs
DCi	Panel Specialists   TX		
PANEL SPECIALISTS, Inc.	Manufacturer of dorm furniture, wall systems, medical casework, and marine panels		Financial services
	Weldship   PA	<b></b>	Markel Eagle   VA
WELDSHIP	Designer and manufacturer of storage and transportation equipment used by the industrial and specialty gas industries		Mid-Atlantic-focused capital provider of debt and equity for opportunistic real estate projects